



CONCEIVE DESIGN IMPLEMENT OPERATE



The CDIO approach for engineering education development

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Kristina Edström

Engineer & Educational developer

- M. Sc. in Engineering, Chalmers
- PhD in Technology and Learning, KTH
- Associate Professor in *Engineering Education Development* at KTH Royal Institute of Technology, Stockholm, Sweden
- 700 participants in the course *Teaching and Learning in Higher Education*, 7.5 ECTS, customized for KTH faculty, 2004-2012
- Director of Educational Development at Skolkovo Institute of Science and Technology, Moscow, 2012-2013

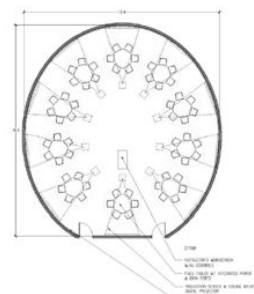


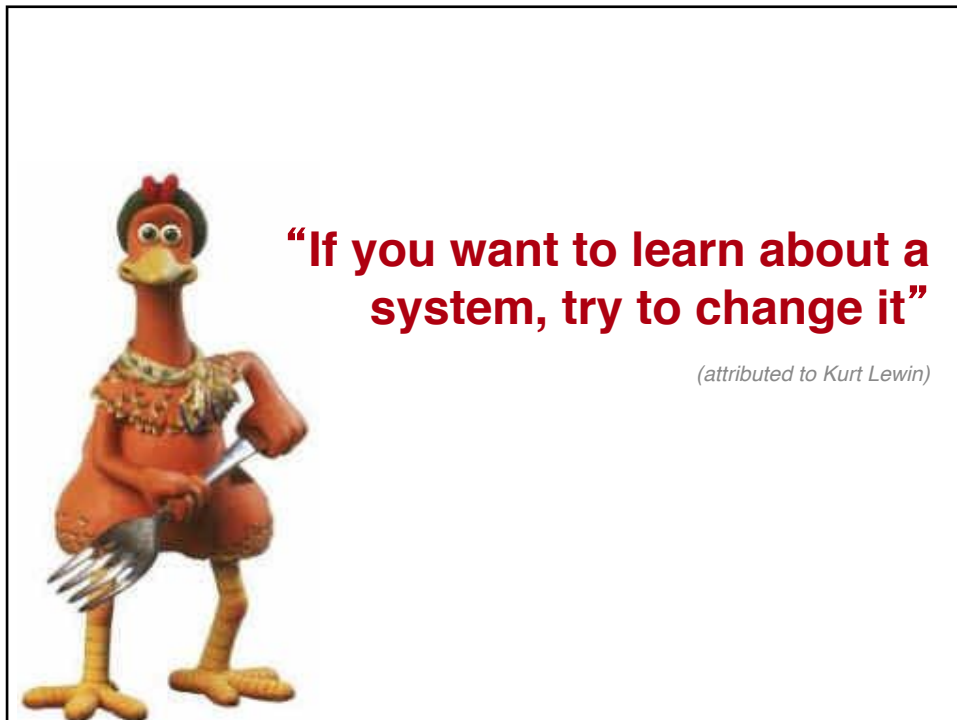
Strategic educational development

- CDIO Initiative for reform of engineering education since 2001
- SEFI Administrative Council, 2010-2013
- Editor-in-Chief of the *European Journal of Engineering Education* from 2018

Some publications

- Crawley, E.F., Malmqvist, J., Östlund, S., Brodeur, D.R., and Edström, K. (2014) *Rethinking Engineering Education: The CDIO Approach*, 2nd ed., Springer Verlag.
- Edström, K., & Kolmos, A. (2014). PBL and CDIO: complementary models for engineering education development. *European Journal of Engineering Education*, 39(5), 539-555.
- Edström, K. (2008) Doing course evaluation as if learning matters most, *Higher Education Research & Development*, 27:2, 95 – 106.
- Edström, K. (2017). The role of CDIO in engineering education research: Combining usefulness and scholarliness. *European Journal of Engineering Education*.
- Edström, K. (2018). Academic and professional values in engineering education: Engaging with the past to explore a persistent tension. *Engineering Studies*.





Exploring the dual nature of engineering education

Opportunities and challenges in integrating the academic and professional aspects in the curriculum

KRISTINA EDSTRÖM

The dual nature of engineering education

Higher engineering education is simultaneously

- **academic**, emphasising theory in a range of disciplines, and
- **professional**, preparing students for engineering practice.

These are not merely two separate components that need to be balanced in appropriate proportions, but they should also be in **meaningful relationship** in the curriculum.

...creates a dual challenge

We want to educate students with

- **a deeper working knowledge** of technical fundamentals, and
- **professional competences**

not one at the expense of the other!

CDIO is a community for developing engineering education

1. The CDIO Initiative

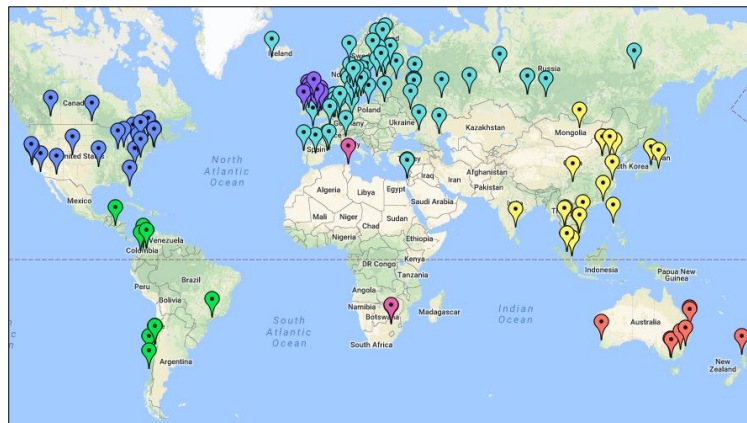


The CDIO Initiative

- It started in 2000 as a project with four partners:
MIT, KTH Royal Institute of Technology, Chalmers, and Linköping University
- Soon other institutions expressed an interest in joining
- Today **more than 140 CDIO Collaborators** worldwide



World map of CDIO collaborators



2017, made with Google My Maps. Retrieved from www.cdio.org, where a complete list of collaborating institutions can also be found.

The international CDIO community

North America

- Arizona State University
- California State University, Northridge
- Duke University
- École Polytechnique de Montréal
- Embry-Riddle Aeronautical University
- Laspau
- Massachusetts Institute of Technology
- Naval Postgraduate School (U.S.)
- Pennsylvania State University
- Queen's University (Canada)
- Sheridan College
- Stanford University
- United States Naval Academy
- University of Arkansas
- University of Calgary
- University of Colorado
- University of Manitoba
- University of Michigan
- University of Notre Dame

Latin America

- Pontificia Universidad Javeriana
- Santo Tomás University
- School of Engineering of Antioquia (EIA)
- UNISAL – Salesian University Center of Sao Paulo
- UNITEC Laureate International Universities
- Universidad Católica de la Santísima Concepción
- Universidad de Chile
- Universidad de Los Lagos
- Universidad de Santiago de Chile
- Universidad del Quindío
- Universidad del Quindío
- Universidad Icesi, Cali
- Universidad Nacional de Colombia, Bogotá
- Universidad Tecnológica de Chile INACAP

Africa

- University of Pretoria
- ESPRIT, Tunisia

Asia

- Beijing Institute of Petrochemical Technology (BIPT)
- Beijing Jiaotong University
- Bulacan State University
- Chengdu University of Information Technology
- Chulalongkorn University (Faculty of Engineering)
- Dalat University
- Dalian Neusoft University of Information
- Duy Tan University
- Feng Chia University
- FPT Education
- Inje University
- Kanazawa Institute of Technology
- Kanazawa Technical College
- Mongolian University of Science and Technology
- Nanyang Polytechnic
- National Institute of Technology, Kisarazu College
- Politeknik Ungku Omar
- Rajamangala University of Technology Thanyaburi (RMUTT)
- Shantou University
- Singapore Polytechnic
- Suzhou Industrial Park Institute of Vocational Technology
- Taylor's University, School of Engineering
- Thu Dau Mot University
- Tsinghua University
- Universiti Teknologi MARA (UITM)
- Vel Tech Dr.RR & Dr.SR Technical University
- Vietnam National University
- Yanshan University

Australia:

- Australasian Association for Engineering Education (Affiliated organization)
- Chisholm Institute, Centre for Integrated Engineering & Science
- Curtin University
- Queensland University of Technology
- Royal Melbourne Institute of Technology - RMIT
- University of Auckland
- University of Sydney
- University of the Sunshine Coast

Europe

- Aalborg University
- Aarhus University
- AFEKA Tel Aviv Academic College of Engineering
- Astrakhan State University
- Bauman Moscow State Technical University
- Cherepovets State University
- Deift University of Technology
- Don State Technical University
- Ernst-Abbe-University of Applied Sciences Jena (EAH Jena)
- Escola Técnica Superior d'Enginyeria Química (ETSEQ)
- ESPRIT
- Gdansk University of Technology
- Ghent University
- Graduate School of Engineering CESI
- Group T - International University College Leuven
- Hague University of Applied Sciences
- Hochschule Wismar
- IMT Atlantique (formerly Telecom Bretagne & EMN)
- Instituto Superior de Engenharia do Porto
- Israel Institute for Empowering Ingenuity
- Kazan Federal University
- Lahti University of Applied Sciences
- Lapland University of Applied Sciences
- Metropolia University of Applied Sciences
- Moscow Aviation Institute
- Moscow Institute of Physics and Technology (MIPT)
- National Research Nuclear University - NRNU MEPhI
- North-Eastern Federal University
- Nova University of Applied Sciences
- NTNU - Norwegian University of Science and Technology
- Orel State University
- Politecnico di Milano
- Reykjavik University
- RWTH Aachen
- Saint Petersburg State University of Aerospace Instrumentation
- Savonia University of Applied Sciences
- Seinäjoki University of Applied Sciences
- Siberian Federal University
- Skolkovo Institute for Science and Technology
- Surgut State University, SurSU
- Tampere University of Applied Sciences (TAMK)
- Technical University of Denmark
- Technical University of Madrid
- Tomsk Polytechnic University
- Tomsk State University of Control Systems and Radioelectronics (TUSUR)
- Turku University of Applied Sciences
- Universitat Politècnica de Catalunya (Telecom BCN)
- University of Turku
- University of Twente
- Ural Federal University
- Vilnius Kolegija/University of Applied Sciences
- Østfold University College

Swedish CDIO collaborators

- Blekinge tekniska högskola
- Chalmers tekniska högskola*
- Högskolan i Jönköping
- Högskolan Kristianstad
- Kungl. Tekniska högskolan*
- Linköpings universitet*
- Linnéuniversitetet
- Luleå tekniska universitet
- Umeå universitet
- Högskolan i Skövde
- Högskolan Väst

* founders

Annual International CDIO Conference



- **14th International CDIO Conference**
June 2018, Kanazawa, Japan
- **15th International CDIO Conference**
June 2019, Aarhus, Denmark

2005 Queen's University, Kingston, Canada
 2006 Linköping University, Linköping, Sweden
 2007 Hogeschool Gent, Gent, Belgium
 2008 MIT, Cambridge MA, USA
 2009 Singapore Polytechnic, Singapore
 2010 École Polytechnique, Montreal, Canada
 2011 Denmark Technical University, Copenhagen, Denmark

2012 Queensland University of Technology, Brisbane, Australia
 2013 Harvard/MIT, Cambridge MA, USA
 2014 UPC, Barcelona, Spain
 2015 CUIT, Chengdu, China
 2016 Turku UAS, Turku, Finland
 2017 University of Calgary, Canada



CDIO in the book shelf

Book

- Crawley, E., Malmqvist, J., Östlund, S., Brodeur, D., Edström, K., *Rethinking Engineering Education, The CDIO Approach*. Springer, 2014.
(Also in Chinese, Russian, Vietnamese)

Short introduction

- Edström, K., & Kolmos, A. (2014). PBL and CDIO: complementary models for engineering education development. *European Journal of Engineering Education*, 39(5), 539-555.

Chalmers program development

- Malmqvist, J., Bankel, J., Enelund, M., Gustafsson, G., & Knutson Wedel, M. (2010). Ten Years of CDIO - Experiences from a Long-term Education Development Process. *Proceedings of the 6th International CDIO Conference*. École Polytechnique de Montréal, Québec, Canada.
- Enelund, M., Larsson, S., & Malmqvist, J. (2011). Integration of Computational Mathematics Education in the Mechanical Engineering Curriculum. *Proceedings of the 7th International CDIO Conference*, Copenhagen, Denmark.
- Enelund, M., Knutson Wedel, M., Lundqvist, U., & Malmqvist, J. (2013). Integration of education for sustainable development in the mechanical engineering curriculum. *Australasian Journal of Engineering Education*, 19(1), 51-62.

See also

- Edström, K. (2017). The role of CDIO in engineering education research: Combining usefulness and scholarliness, *European Journal of Engineering Education*.

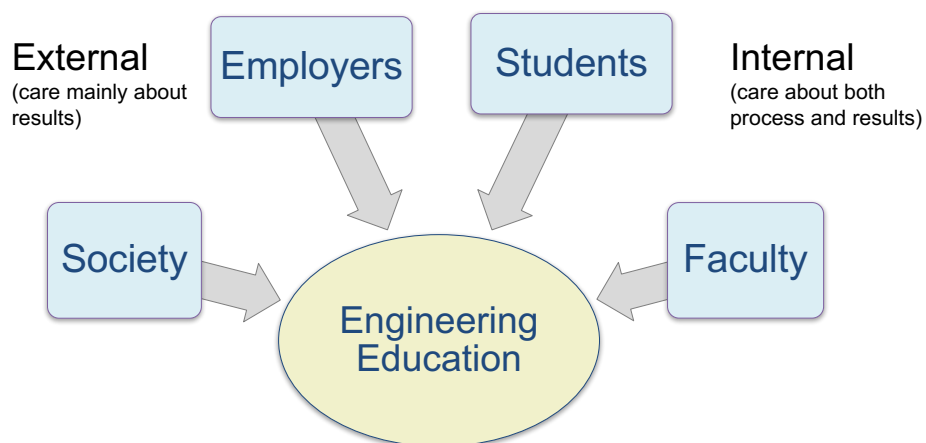
CDIO is a community for developing engineering education

2. It is based on an **idea** of what students should learn to become good engineers
(who can develop technology, or Conceive, Design, Implement and Operate products, processes and systems)

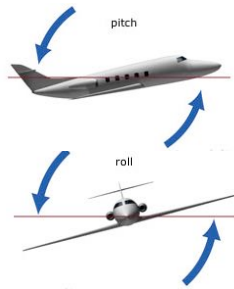


CDIO Standard 1 – The context
Adoption of the principle that product, process, and system lifecycle development and deployment – Conceiving, Designing, Implementing and Operating – are the context for engineering education.

Stakeholder perspectives



An education *about* technology



**NECESSARY
BUT NOT
SUFFICIENT**

An education *in* engineering

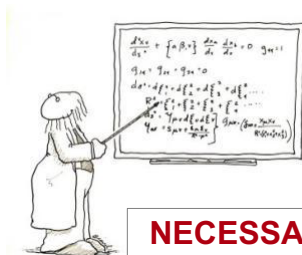
Conceive: customer needs, technology, enterprise strategy, regulations; and conceptual, technical, and business plans

Design: plans, drawings, and algorithms that describe what will be implemented

Implement: transformation of the design into the product, process, or system, including manufacturing, coding, testing and validation

Operate: the implemented product or process delivering the intended value, including maintaining, evolving and retiring the system

Disciplinary theory applied to “problem-solving”



**NECESSARY
BUT NOT
SUFFICIENT**

Theory and judgement applied to real problems

- Cross disciplinary boundaries
- Sit in contexts with societal and business aspects
- Complex, ill-defined and contain tensions
- Need interpretations and estimations (‘one right answer’ are exceptions)
- Require systems view

Jonassen, D., Strobel, J., & Lee, C. B. (2006). Everyday problem solving in engineering: Lessons for engineering educators. Journal of Engineering Education, 95(2), 139.

Individual approach



**NECESSARY
BUT NOT
SUFFICIENT**

Communicative and collaborative approach

- Crucial for all engineering work processes
- Much more than working in project teams with well-defined tasks
- Engineering is a social activity involving customers, suppliers, colleagues, citizens, authorities, competitors
- Networking within and across organizational boundaries, over time, in a globalised world

CDIO Standard 1: The context Educating for the context of engineering

Education set in *Engineering science*

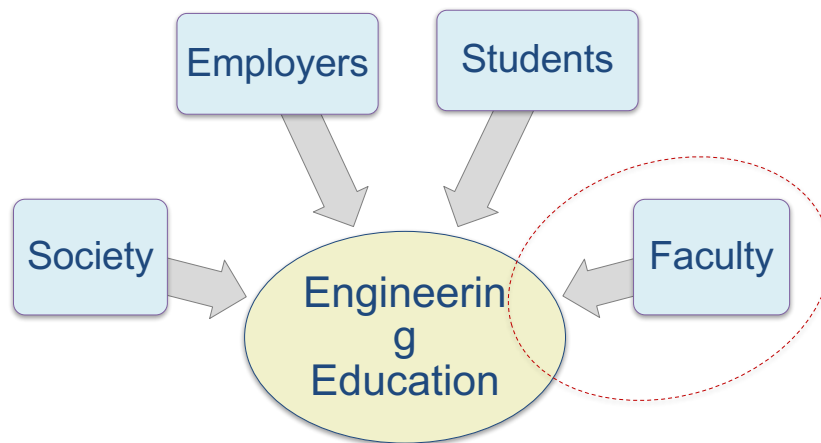
**NECESSARY
BUT NOT
SUFFICIENT**

Educate for the context of *Engineering*

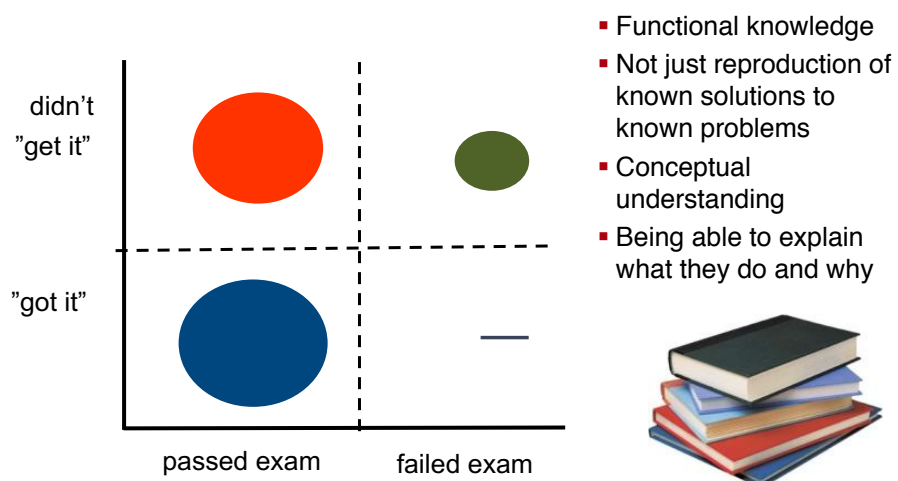
CDIO Standard 1 – The context
Adoption of the principle that product, process, and system lifecycle development and deployment – Conceiving, Designing, Implementing and Operating – are the context for engineering education.

*Engineers who
can engineer!*

And when we do ask faculty?



Deeper working knowledge of disciplinary fundamentals



See for instance Mazur, E. (1997) Peer Instruction, and Kember & McNaught (2007) Enhancing University Teaching.

Quality of student learning – Feisel-Schmitz Technical Taxonomy

Judge	To be able to critically evaluate multiple solutions and select an optimum solution
Solve	Characterize, analyze, and synthesize to model a system (provide appropriate assumptions)
Explain	Be able to state the process/outcome/concept in their own words
Compute	Follow rules and procedures (substitute quantities correctly into equations and arrive at a correct result, "plug & chug")
Define	State the definition of the concept or describe in a qualitative or quantitative manner

[Feisel, L.D., Teaching Students to Continue Their Education, Proceedings of the Frontiers in Education Conference, 1986.]

CDIO is a community for developing engineering education

3. It is a methodology

The 12 CDIO Standards





Success

is never inherent in a method;
it always depends on
good implementation.

The working definition of CDIO:

The CDIO Standards – aligned strategies

Context:

- Recognise that we educate for the practice of engineering [1]

Curriculum development:

- Formulate explicit program learning outcomes (including engineering skills) in dialogue with stakeholders [2]
- Map out responsibilities to courses – negotiate intended learning outcomes [3]
- Evaluation and continuous programme improvement [12]

Course development, discipline-led and project-based learning experiences:

- Introduction to engineering [4]
- Design-implement experiences and workspaces [5, 6]
- Integrated learning experiences [7]
- Active and experiential learning [8]
- Learning assessment [11]

Faculty development

- Engineering skills [9]
- Skills in teaching & learning , and assessment [10]

CDIO Standard 2: Learning Outcomes

Recognising the dual nature of learning

Understanding of technical fundamentals

and

Professional engineering skills



CDIO Standard 2 – Learning Outcomes

Specific, detailed learning outcomes for personal and interpersonal skills, and product, process, and system building skills, as well as disciplinary knowledge, consistent with program goals and validated by program stakeholders.

The CDIO Syllabus

Support in formulating learning outcomes

Each institution formulates program goals considering their own stakeholder needs, national and institutional context, level and scope of programs, subject area, etc

The CDIO Syllabus

- is not prescriptive (not a CDIO Standard)
- is offered as an instrument for specifying local program goals by selecting topics and making appropriate additions in dialogue with stakeholders
- lists and categorises desired qualities of engineering graduates
- is based on stakeholder input and validation

[illegible]

- Crawley, E. F. 2001. The CDIO Syllabus: A Statement of Goals for Undergraduate Engineering Education: see www.cdio.org/framework-benefits/cdio-syllabus-report
- for version 2.0, see Crawley, Malmqvist, Lucas, and Brodeur. 2011. "The CDIO Syllabus v2.0. An Updated Statement of Goals for Engineering Education." Proceedings of the 7th International CDIO Conference

National level learning outcomes



For Master of Science in Engineering, students must demonstrate:

Knowledge and understanding

- knowledge of the scientific basis and proven experience of their chosen area of engineering, together with insight into current research and development work; and
- both broad knowledge in their chosen area of engineering, including knowledge of mathematics and natural sciences, and substantially deeper knowledge in certain parts of the field.

Skills and abilities

- an ability, from a holistic perspective, to critically, independently and creatively identify, formulate and deal with complex issues, and to participate in research and development work so as to contribute to the development of knowledge;
- an ability to create, analyse and critically evaluate different technical solutions;
- an ability to plan and, using appropriate methods, carry out advanced tasks within specified parameters;
- an ability to integrate knowledge critically and systematically and to model, simulate, predict and evaluate events even on the basis of limited information;
- an ability to develop and design products, processes and systems taking into account people's situations and needs and society's objectives for economically, socially and ecologically sustainable development;
- an ability to engage in teamwork and cooperation in groups of varying composition; and
- an ability to clearly present and discuss their conclusions and the knowledge and arguments behind them, in dialogue with different groups, orally and in writing, in national and international contexts.

Judgement and approach

- an ability to make assessments, taking into account relevant scientific, social and ethical aspects, and demonstrate an awareness of ethical aspects of research and development work;
- insight into the potential and limitations of technology, its role in society and people's responsibility for its use, including social and economic aspects, as well as environmental and work environment aspects; and
- an ability to identify their need of further knowledge and to continuously upgrade their capabilities.

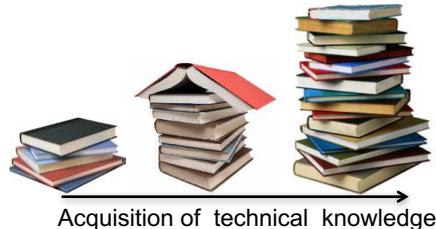


The strategy of CDIO is
integrated learning
of knowledge and skills



Standard 3 – Integrated curriculum

Integrating the two learning processes



The CDIO strategy is the **integrated curriculum** where knowledge & skills give each other meaning!

CDIO Standard 3 – Integrated Curriculum

A curriculum designed with mutually supporting disciplinary courses, with an explicit plan to integrate personal, interpersonal, and product, process, and system building skills.

Every learning experience sets a balance and relationship



Discipline-led learning

- Well-structured knowledge base
- Evidence/theory, Model/reality
- Methods to further the knowledge frontier

CONNECTING WITH PROBLEM/PRACTICE

- Deep working understanding = ability to apply
- Seeing the knowledge through the lens of problems, interconnecting the disciplines
- Integrating skills, e.g. communication and collaboration

Problem/practice-led learning

- Integration and application, synthesis
- Open-ended problems, ambiguity, trade-offs
- Real problems, in a context
- Professional work processes
- "Creating that which has never been"

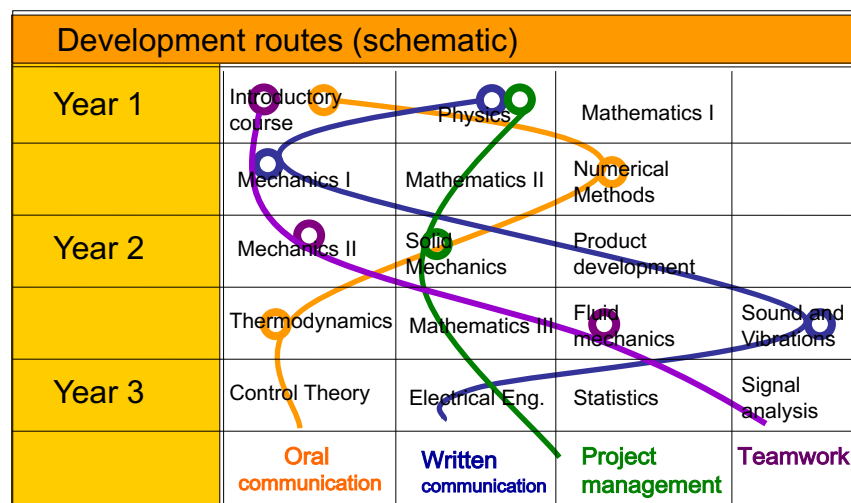
CONNECTING WITH DISCIPLINARY KNOWLEDGE

- Discovering how the disciplinary knowledge is useful
- Reinforcing disciplinary understanding
- Motivational context

PROGRESSION



Systematic assignment of program learning objectives to courses - negotiating the contribution



Example: Communication skills in Lightweight design

Communication in lightweight design means being able to

- Use the technical concepts comfortably
- Discuss a problem of different levels
- Determine what factors are relevant to the situation
- Argue for, or against, conceptual ideas and solutions
- Develop ideas through discussion and collaborative sketching
- Explain technical matters to different audiences
- Show confidence in expressing oneself within the field

The skills are **embedded** in, and **inseparable** from, students' application of technical knowledge.

The same interpretation should be made for teamwork, problem solving, professional ethics, and other engineering skills.

"It's about educating engineers who can actually engineer!"

What does communication skills mean in the specific professional role or subject area?



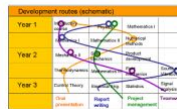
[Barrie 2004]

Improving student learning



Judge:	To be able to critically evaluate multiple solutions and select an optimum solution
Solve:	Characterize, analyze, and synthesize to model a system (provide appropriate assumptions)
Explain:	Be able to state the process/outcome/concept in their own words
Compute:	Follow rules and procedures (substitute quantities correctly into equations and arrive at a correct result, "plug & chug")
Define:	State the definition of the concept or is able to describe in a qualitative or quantitative manner

- Deeper working understanding of fundamentals
- Essential professional skills (collaboration, communication, etc)
- + the meaningful integration of these
- Mutually supporting courses (red thread, progression)



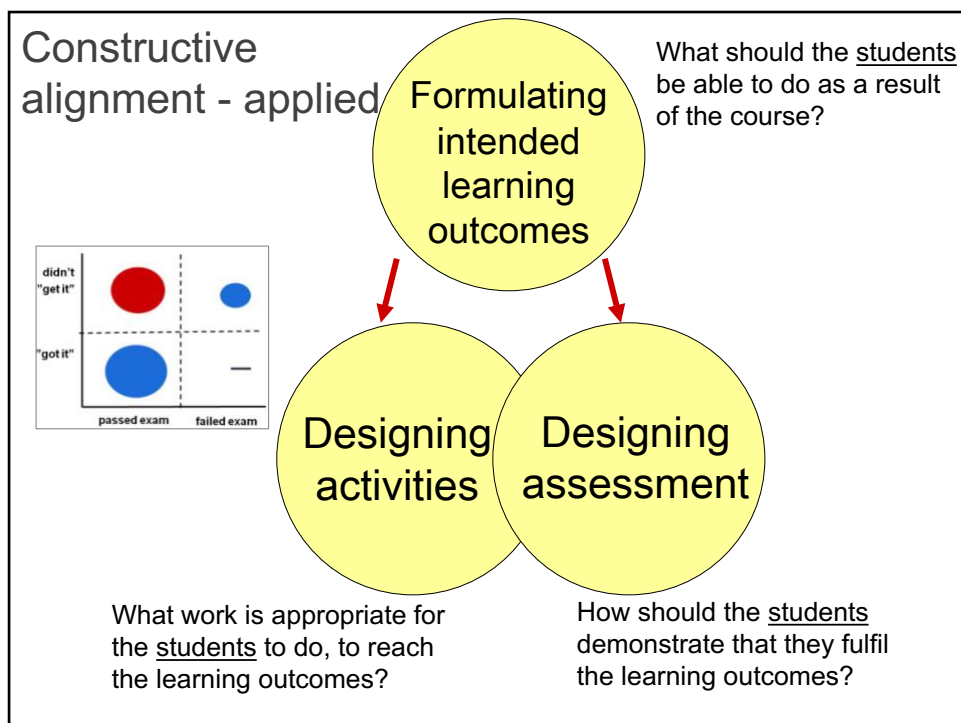
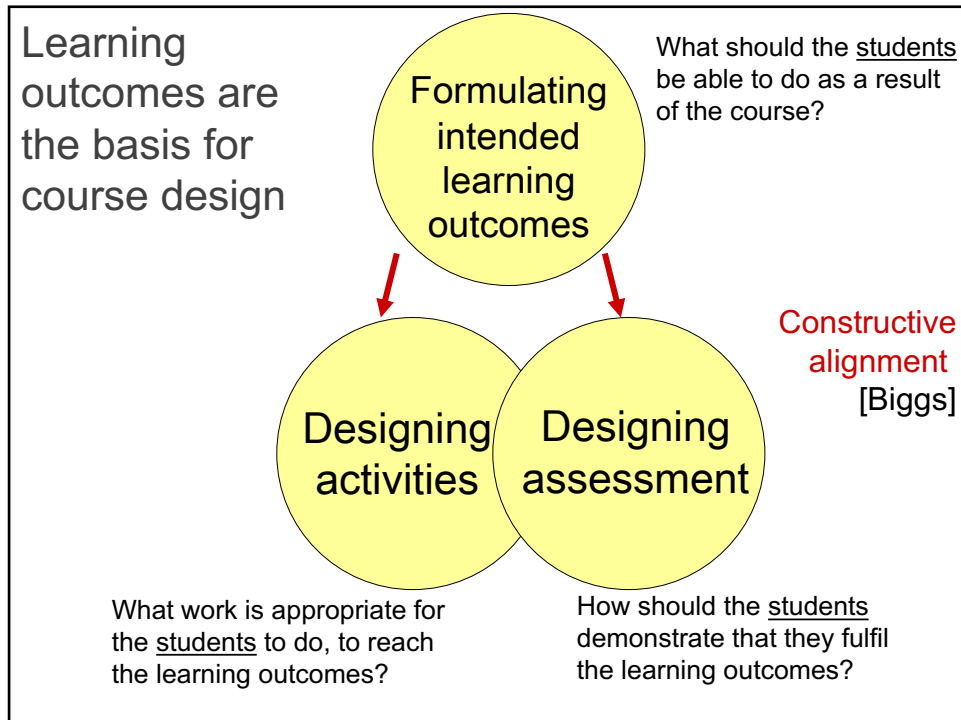
To achieve this:

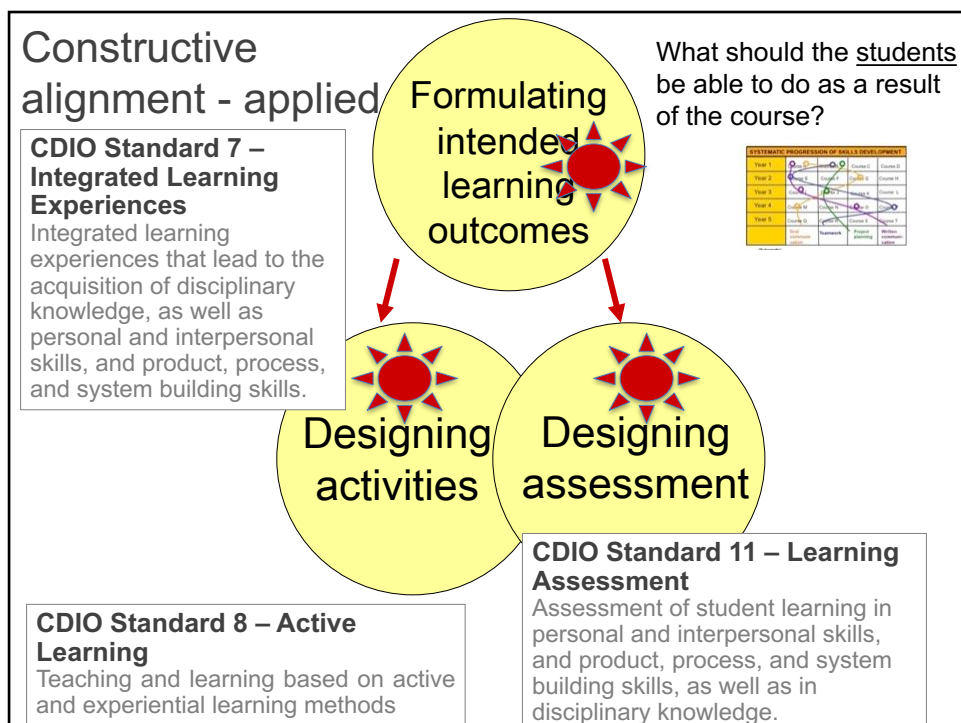
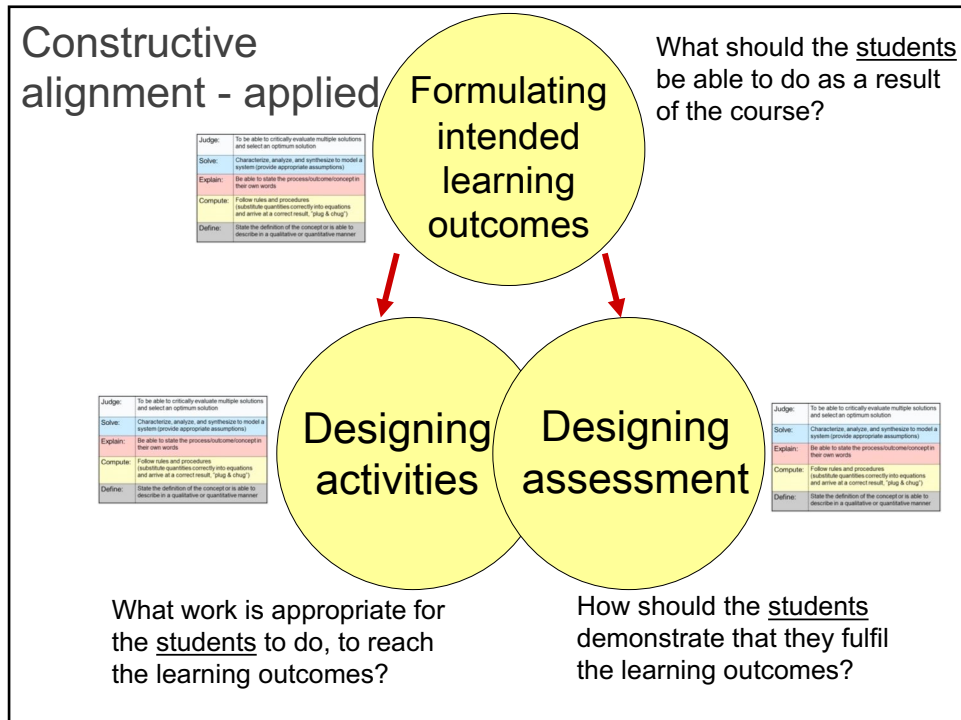
What course development and program development strategies do you suggest?

Make a poster and tape it to the wall at 13.35



Designing for Integrated Learning

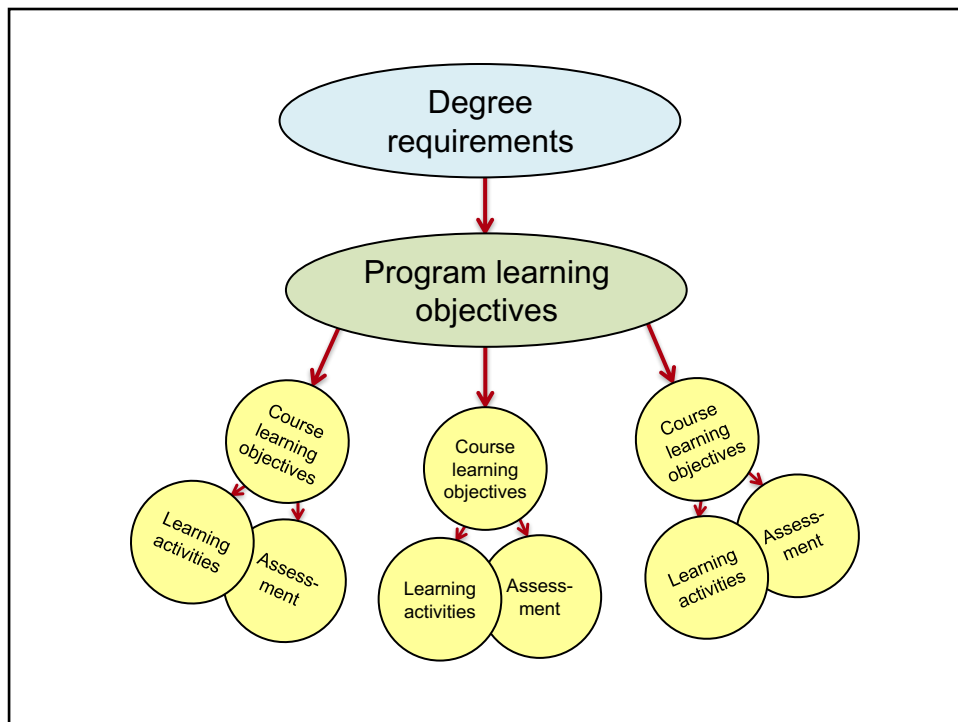




Our curriculum system has 2 logical links

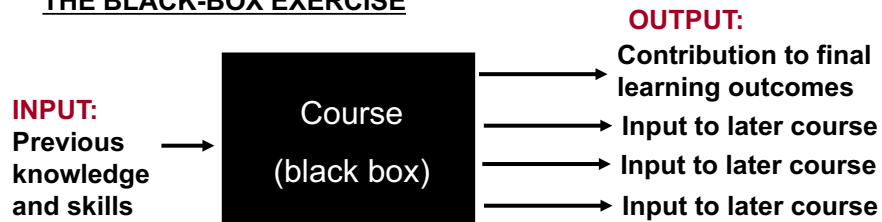
The strength of the chain – the extent to which graduates will actually meet the program learning objectives – hinges on:

- **the connection between courses and programs**
that the sum of course learning objectives *actually* equals the program objectives,
- and
- **the constructive alignment**
that each course *actually* teaches and assesses students according to its learning objectives.



Enhancing progression through the curriculum

THE BLACK-BOX EXERCISE



All faculty formulate their course only as input/output:

Input: "When students come to my course I want them to be able to..."

Output: "When students leave my course they will be able to... because I think this is necessary input for course X..."

Black-box exercise

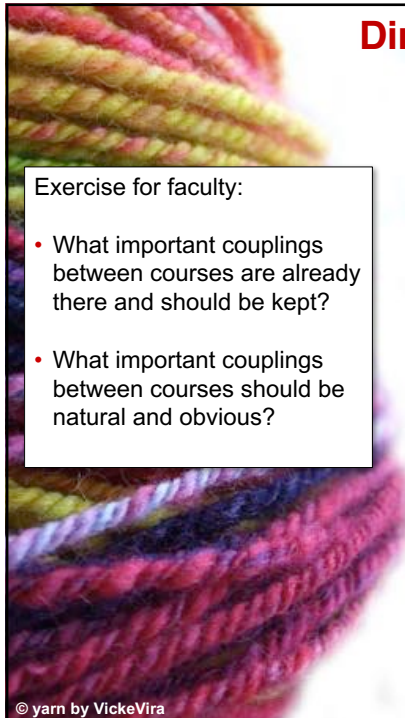
All courses are presented through input and output only:

- Enables efficient discussions
- Makes connections visible (as well as lack thereof)
- Gives all faculty an overview of the program
- Serves as a basis for improving coordination
- Use for adjusting intentions in planning phase
- Use for checking existing programs



During the discussions:

- Document which course takes responsibility for what learning outcomes
- Identify redundancies or gaps
- Check chronological order
- Is it easy for the students to make the connections between courses?




Dimensions of progression

Exercise for faculty:

- What important couplings between courses are already there and should be kept?
- What important couplings between courses should be natural and obvious?

- Subject content
- Personal, professional and engineering skills
- Theoretical maturity – not just “more” theory, but to make connections and apply (integration, synthesis & modelling)
- Understanding context (“real” problems, sustainable development, ethics, etc)
- Selecting and applying methods, understanding limitations
- Professional “eye” and language (see and interpret situations, discuss with others and relate to knowledge)
- Academic writing, professional writing
- Personal development (feedback, reflection, etc)
- View on knowledge (not just black and white)
- Degree of independence as a learner (pedagogical red threads)

© yarn by VickeVira



Anyone can improve a course if it means that the teacher works 100 hours more

That is not a valid solution...

This is about how to get better student learning from the same teaching resources

CDIO Standard 10 - Enhancement of Faculty Teaching Competence

Actions that enhance faculty competence in providing integrated learning experiences, in using active experiential learning methods, and in assessing student learning.

Examples are illustrations of principles

A specific
example

will illustrate



generic
principles

to
inspire

applications
- of many
different kinds.

Educational development strategies



Improving discipline-led learning

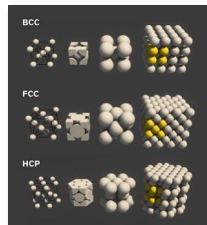
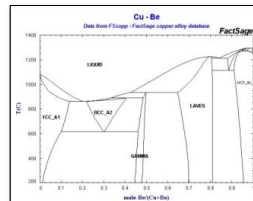
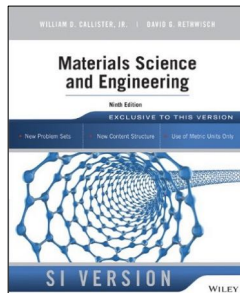
- Improving the quality of understanding
- Knowledge prepared for use: seeing the knowledge through the lense of problems
- Ability to communicate and collaborate
- Interconnecting the disciplines

Improving problem/practice-based learning

- Adding problem/practice-based learning experiences
 - Early engineering experience
 - A sequence of Design-Implement Experiences
- Improving reflection and learning
- Improving cost-effectiveness of teaching

A course in Basic Materials Science

- Standard lecture based course
- Focus on disciplinary knowledge (“content”)



Hypoeutectoid steel was quenched from austenite to martensite which was tempered, spheroidized and hardened by dislocation pinning..



[Professor Maria Knutson Wedel, Chalmers]

A course in Basic Materials Science

Two ways of seeing materials science

From the inside - out

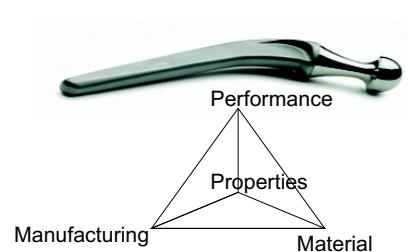
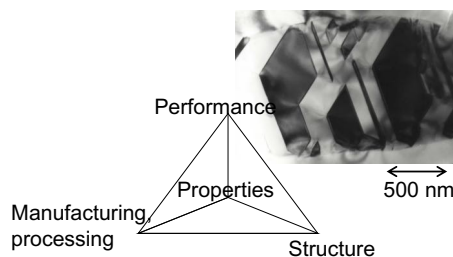
“Materials engineers distinguish themselves from mechanical engineers by their focus on the internal structure and processing of materials, specifically at the micro- and nano-scale.”

Flemings & Cahn

From the outside - in

“Materials have a supportive role of materializing the design. The performance is of primary concern, followed by considerations of related materials properties....”

Östberg



[Professor Maria Knutson Wedel, Chalmers]

A course in Basic Materials Science

Implications I

- formulating intended learning outcomes



Old learning objectives (the disciplinary knowledge in itself)

...describe crystal structures of some metals...

...interpret phase diagrams...

...explain hardening mechanisms...

...describe heat treatments...

New learning objectives (performances of understanding)

...select materials based on considerations for functionality and sustainability

...explain how to optimize material dependent processes (eg casting, forming, joining)

...discuss challenges and trade-offs when (new) materials are developed

...devise how to minimise failure in service (corrosion, creep, fractured welds)

[Professor Maria Knutson Wedel, Chalmers]

A course in Basic Materials Science

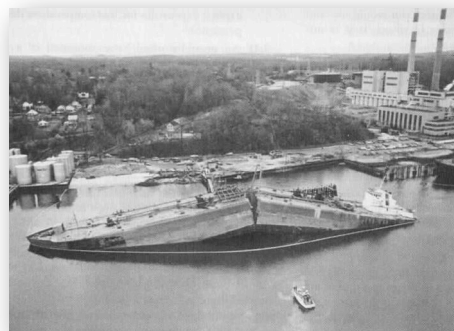
Implications II

- design of learning activities



Still lectures and still the same book, but framed differently:

- from product to atoms
- focus on engineering problems



And...

- Study visit in industry, assessed by written reflection
- Material selection class (CES)
- Active lecturing: buzz groups, quizzes
- Test yourself on the web
- Students developed animations to visualize

[Professor Maria Knutson Wedel, Chalmers]

A course in Basic Materials Science

Implications III - design of assessment



2011:

New type of exam, aimed at deeper working understanding

- More **open-ended questions** - many solutions possible, the quality of reasoning is assessed
- **Interconnected knowledge** – several aspects need to be integrated

➤ Very good results on the exam but some students were scared and there were many questions beforehand...

2012:

Added formative midterm exam, with peer assessment

- Communicates expectations on the required **level and nature of understanding** (Feedback / Feed forward)
- Generates **appropriate learning activity**
- **Early engagement in the basics** of the course (a basis for further learning)

[Professor Maria Knutson Wedel, Chalmers]

Educational development strategies



In disciplinary courses

- Improving the quality of understanding
- Knowledge prepared for use: seeing the knowledge through the lense of problems
- Ability to communicate and collaborate
- Interconnecting the disciplines

In problem/practice-based courses

- Adding problem/practice-based learning experiences
 - Early engineering experience
 - A sequence of Design-Implement Experiences
- Improving reflection and learning
- Improving cost-effectiveness of teaching

Design-Implement Experiences

student teams design and implement actual products, processes, or systems

- Projects take different forms in various engineering fields
- The essential aim is to learn through near-authentic engineering tasks, working in modes resembling professional practice
- Progression in several dimensions
 - engineering knowledge (breadth and depth)
 - size of student teams
 - length of project
 - increasingly complex and open-ended problems
 - tensions, contextual factors
 - student and facilitator roles

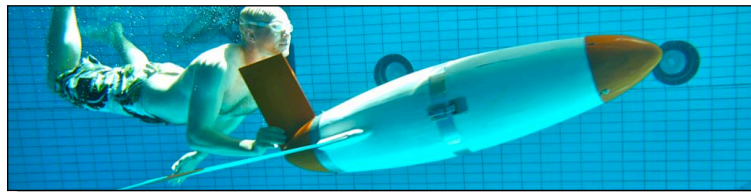
CDIO Standard 5 – Design-Implement Experiences
A curriculum that includes two or more design-implement experiences, including one at a basic level and one at an advanced level.



Learning in Design-Implement Experiences

The purpose is not to build things,
but to **learn** from building things

- it is key that students bring their designs and solutions to an **operationally testable state**.
- To turn practical experiences into learning, students are continuously guided through **reflection and feedback exercises** supporting them to evaluate their work and identify potential improvement of results and processes.
- **Assessment and grading** should reflect the quality of attained **learning outcomes**, rather than the product performance in itself



The working definition of CDIO: The CDIO Standards – aligned strategies

Context:

- Recognise that we educate for the practice of engineering [1]

Curriculum development:

- Formulate explicit program learning outcomes (including engineering skills) in dialogue with stakeholders [2]
- Map out responsibilities to courses – negotiate intended learning outcomes [3]
- Evaluation and continuous programme improvement [12]

Course development, discipline-led and project-based learning experiences:

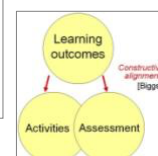
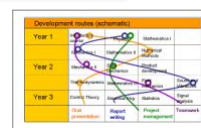
- Introduction to engineering [4]
- Design-implement experiences and workspaces [5, 6]
- Integrated learning experiences [7]
- Active and experiential learning [8]
- Learning assessment [11]

Faculty development

- Engineering skills [9]
- Skills in teaching & learning, and assessment [10]

CDIO integrated curriculum development - the process in a nutshell

- **Set program learning outcomes** in dialogue with stakeholders
- **Design an integrated curriculum** mapping out responsibilities to courses – negotiate intended learning outcomes (both knowledge and engineering skills)
- **Create integrated learning experiences** course development with constructive alignment
 - ✓ mutually supporting **subject courses**
 - ✓ applying **active learning methods**
 - ✓ an **introductory course**
 - ✓ a sequence of **design-implement experiences**
- **Faculty development**
 - ✓ Engineering skills
 - ✓ Skills in teaching, learning and assessment
- **Evaluation and continuous improvement**



More cases to illustrate integrated program development

Program level

- Mechanical Engineering, Chalmers

Course level

Subject course

- Student-led recitations in Semiconductor Devices, KTH

Project course

- Naval Design / Lightweight Design, KTH



What is CDIO?

1. **An idea** of what engineering students should learn:
“Engineers who can engineer”
2. **A methodology** for engineering education reform:
The twelve **CDIO Standards**
3. **A community** to learn and share the experience:
The **CDIO Initiative**

